



KEOLIS

AT A GLANCE 2025

KEOLIS, A WORLD LEADER IN SHARED MOBILITY

Established in 14 countries, Keolis designs, operates and develops shared mobility solutions that make travel easier for millions of passengers every day. As a long-term partner to public authorities, the Group supports communities in transforming their transport systems: creating more sustainable networks, more attractive services and ever-smoother travel experiences. By combining operational excellence, innovation and in-depth knowledge of user patterns, Keolis contributes to building high-performance transport systems that support the green transition and drive vitality in communities.

68,000
*employees in
14 countries*

AUSTRALIA

BELGIUM

CANADA

CHINA

DENMARK

FRANCE

INDIA

IRELAND

NETHERLANDS

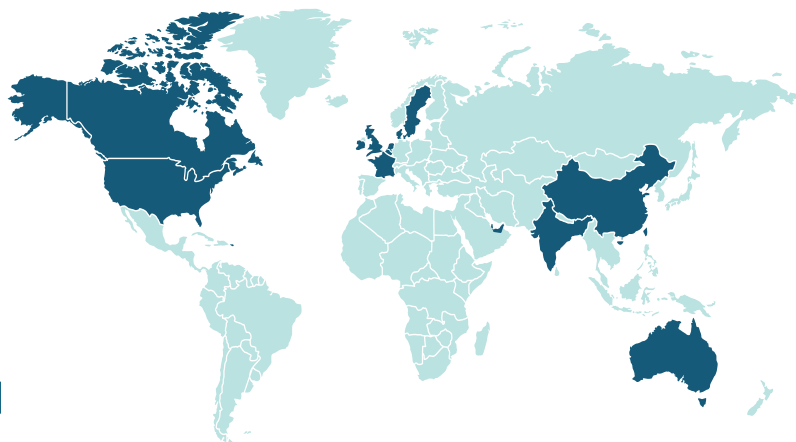
QATAR

SWEDEN

UNITED ARAB EMIRATES

UNITED KINGDOM

UNITED STATES



€7.12 bn
revenue in 2025

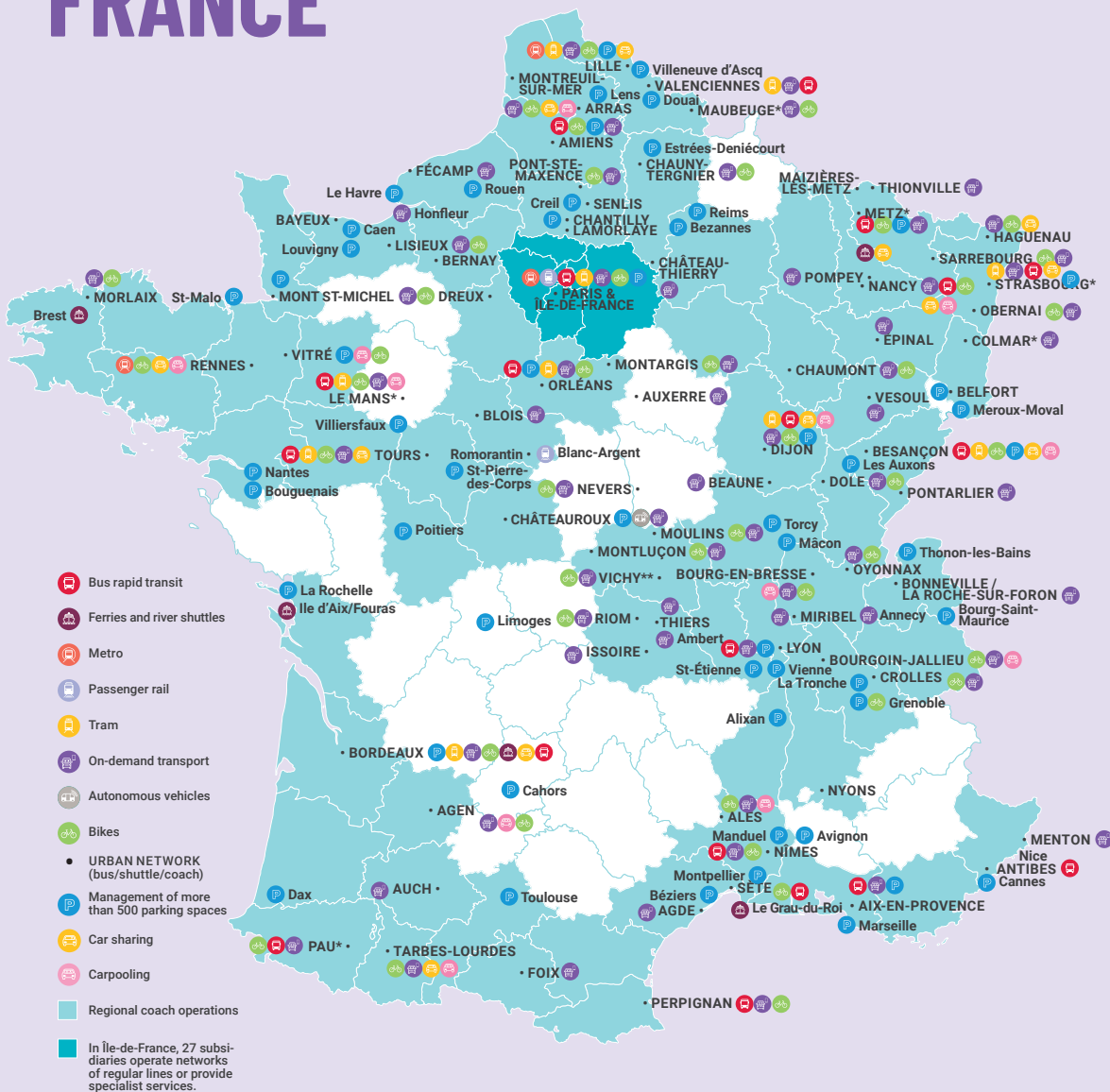
€1,813 mn
available credit facility
indexed to sustainability
indicators

13
transport modes
operated on an
intermodal basis

300
public transport
authorities entrust
Keolis with their
mobility solutions



FRANCE



* Technical assistance provided by Keolis
 ** Starting in August 2026

Operations since
1908

7
 metro lines (of which 3 to be
 launched between 2026-2028)

40,200
 employees

142
 urban and
 regional networks

305,450
 parking spaces
 managed by EFFIA
 in France and Belgium

2
 railway lines
 (including CDG Express
 to be launched in 2027)

29
 tram and
 tram-train lines

70+
 departments
 (regional coach services)

UNITED KINGDOM & IRELAND



Operations for
25+ years

1,507
km of lines

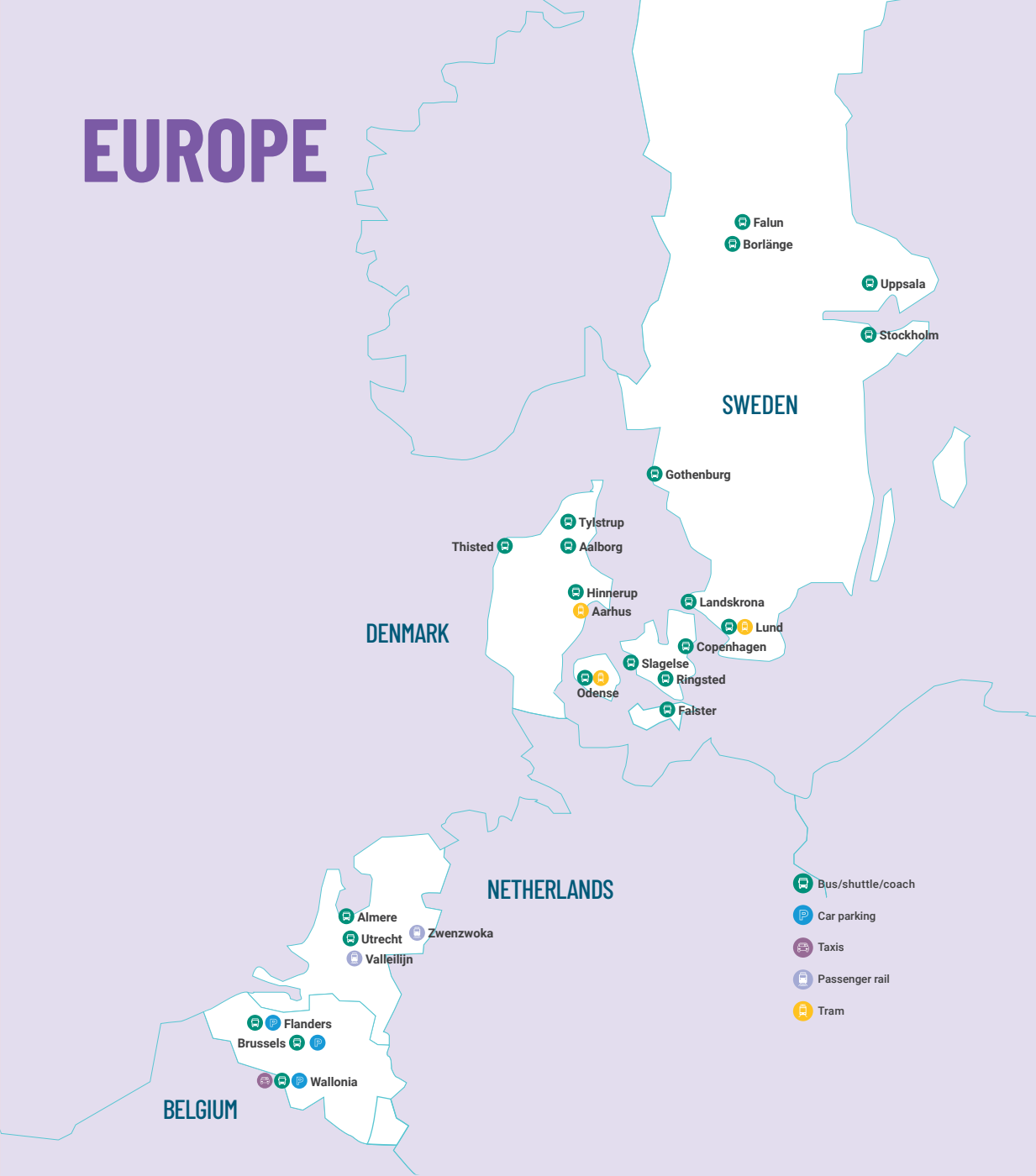
3
tram networks

1
automatic metro network

2,923
employees
(excluding minority interest joint ventures)

1
national railway franchise

EUROPE



Operations since
1999
(in the Netherlands)

10,730
employees

3
tram networks
(Denmark and Sweden)

2
rail networks
(Netherlands)

4,719
buses

NORTH AMERICA



Operations since
2002
in Canada
(since 2009 in the US)

2,500
buses and motorcoaches

101
parking facilities

136
alternative fuel
vehicles

9,000+
employees

655+
trains operated
and maintained

AUSTRALIA



Operations since
2009

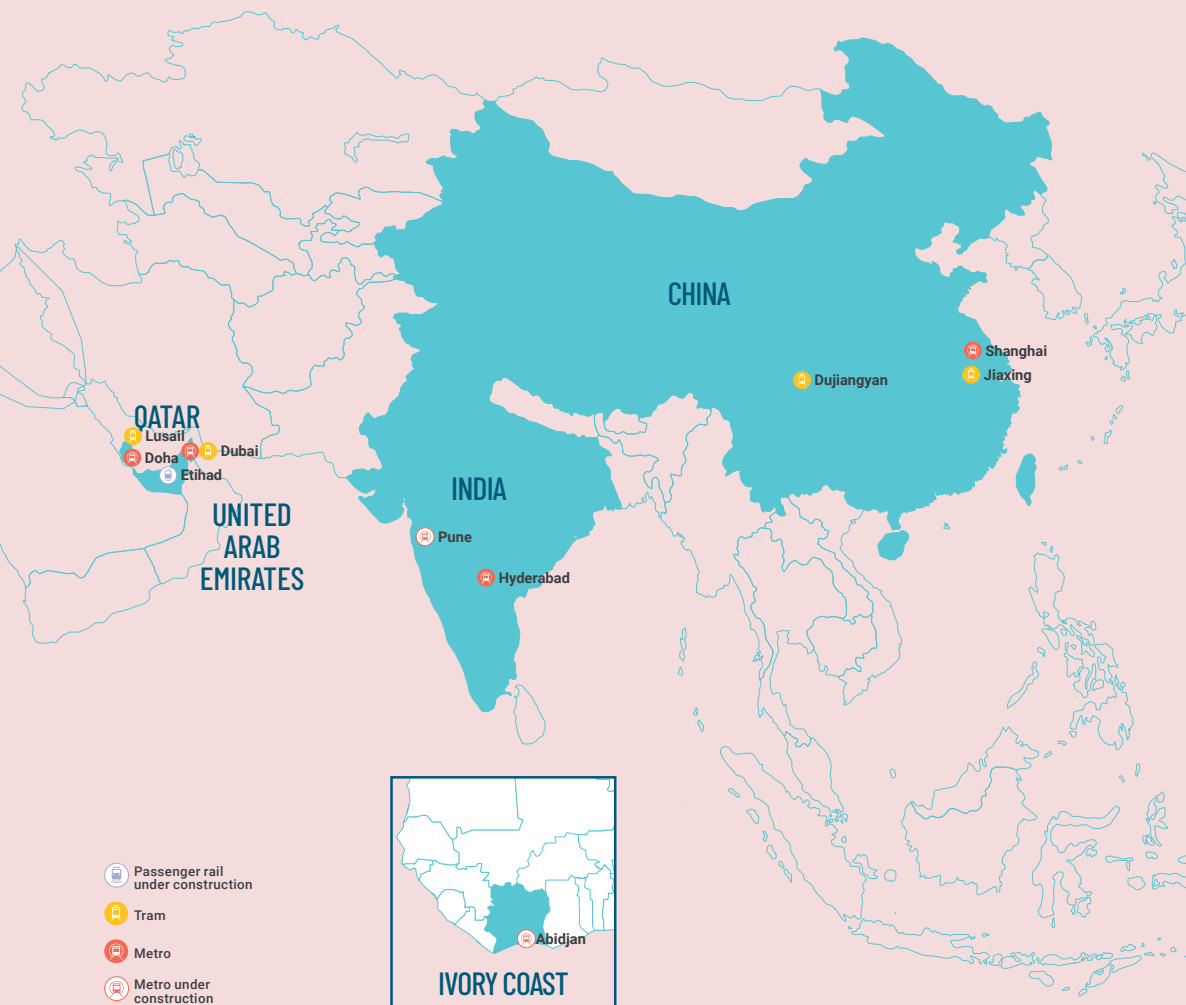
3,500+
employees

2
tram networks

1,300+
buses

1
suburban rail network

MIDDLE EAST / ASIA / AFRICA



Operations since
2012

5
automatic metro
networks

4
tram
networks

5,140
employees



A POWERFUL DRIVE TO SUPPORT COMMUNITIES AND TOMORROW'S MOBILITY

FRANCE

Keolis has bolstered its market position in France by winning new contracts, confirming its role as partner to public transport authorities and its commitment to efficient and sustainable networks.

A STRONGER PRESENCE IN ÎLE-DE-FRANCE

Île-de-France Mobilités appoints Keolis to operate 28 bus routes in the Seine-Orly sector for seven years starting on 1 August 2026. This new contract comes as part of the ongoing process to tender out bus routes in the Paris region and reinforces the Group's presence in and around the capital.

AWARD OF NEW VICHY URBAN TRANSPORT CONTRACT

Vichy Communauté selects Keolis as the new operator of its urban transport network. This contract is for the operation of the network with the goals of improving service quality and the appeal of public transport in the city and its suburbs.

CONTINENTAL EUROPE

Keolis continues to expand in Continental Europe with new contract wins that offer proof of growing trust from public transport authorities.

POSITIONS REINFORCED IN SWEDEN

Keolis wins a new bus contract covering Stockholm city centre and the island of Lidingö. The contract awarded by the region's PTA is another success in the Group's activities in Sweden and consolidates its presence in the capital.

NEW CONTRACT FOR ALL-ELECTRIC BUSES IN DENMARK

Keolis wins a 10-year contract to operate a network exclusively operated with electric buses. This project provides for the deployment and operation of a zero-emission fleet to contribute to public transport decarbonisation goals.

UNITED KINGDOM & IRELAND

Keolis confirms its status as a leading operator through a series of contract renewals and major new contract wins.

START-UP OF NEW DOCKLANDS LIGHT RAILWAY CONTRACT IN LONDON

Keolis kicks off a new eight-year operation and maintenance contract on the Docklands Light Railway. This automatic metro system, one of the busiest in London, plays a key role in transport links in the east of the capital.

WIN OF LUAS CONTRACT IN DUBLIN

Keolis is awarded a seven-year contract to operate the Luas tram. This major network is one of the principal means of public transport in the Irish capital.

MIDDLE EAST / ASIA / AFRICA

In the Middle East, Asia and Africa, Keolis continues to develop through structural partnerships and large-scale projects.

PARTNERSHIP WITH ETIHAD RAIL IN THE UNITED ARAB EMIRATES

Keolis joins forces with Etihad Rail in a joint venture to launch the first passenger rail service between Abu Dhabi and Dubai. The project aims to connect the main cities in the country and develop a new range of mobility options.

WIN OF A METRO LINE IN PUNE, INDIA

Keolis wins a 10-year contract to operate the future line 3 of Pune metro. Currently under construction, the line will provide a further backbone for mobility in this vast Indian city region.

AUSTRALIA

Keolis consolidates its presence in Australia to support its development in a growing market.

TOTAL BUYOUT OF AUSTRALIAN OPERATIONS

Keolis becomes the sole shareholder of its local activities. This acquisition allows the group to increase its control and accelerate its development on the Australian market.

NORTH AMERICA

Keolis expands its footprint in North America with new contract wins and continuing operations on major networks.

PARTICIPATION IN HIGH-SPEED RAIL PROJECT IN CANADA

Within the Cadence consortium, Keolis is selected to design, build and operate the future Alto high-speed rail service between Quebec City and Toronto – the largest rail project in Canada's history.

NEW BUS CONTRACT WIN IN BOSTON

The Metro West Regional Transit Authority appoints Keolis to operate its bus networks for a three-year period. The contract is for the network's operation and maintenance.

NEW CONTRACT TO OPERATE VIRGINIA RAILWAY EXPRESS

Keolis is reselected to operate the Virginia Railway Express (VRE). This contract renewal is for the operation and maintenance of the network used by commuters travelling to and from Washington, DC.





OUR REFERENCES IN 2025-2026

Keolis, one of the world leaders in shared mobility, operates and maintains urban, suburban and regional networks on behalf of more than 300 public transport authorities. Our multimodal expertise, deployed all over the world, spans 13 separate modes of transport.



Keolis would like to thank all the employees who contributed to the production of this publication.

Keolis – Publication Director: Sophie Durand - Managing Editor: Catherine Miret

Editors: Marion Granier Deferre and Maxime Boucaud - Design, production and content: Lonsdale

English translation: Cordial Accord

Photo credits: D. Cousin Marsy, Gary Hope, Gilles Lougassi – Keolis Pays d'Aix, KeolisNA, Keolis Belgium, Kiervia Buan, Nicolas Joubard.

Printed by Imprimerie Solidaire, the first disability-inclusive industrial printer in France.

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KEOLIS



METRO

A pioneer and global leader in automated metros

8 networks in 6 countries:

China, France, India, Qatar, United Arab Emirates, United Kingdom

540 km of metro lines in operation or under construction

4 networks under construction:

- Ivory Coast
- India
- Lines 16 & 17
- Line 18

These three Île-de-France metro lines are part of the Grand Paris Express network.



TRAM

World's leading tram operator

> 747 km in operation

24 tram networks worldwide, in 10 countries:

Australia, Canada, China, Denmark, France, Qatar, Sweden, United Arab Emirates, United Kingdom, Ireland

• **Greater Manchester**, the UK's longest network at **103 km**



PASSENGER RAIL

> 3,300 km of railway lines in operation or under construction

12 regional rail networks in service and under construction in 6 countries:

Australia, France (inc. CDG Express), Netherlands, United Arab Emirates, United Kingdom, United States



BUSES AND COACHES

24,000 vehicles worldwide including **5,500** low-carbon (electric, hydrogen, biodiesel, biogas)

City & intercity bus and coach networks: Australia, Belgium, Canada, Denmark, France, Netherlands, Sweden and United States

BRT (bus rapid transit) bus and coach services: Australia, France, Netherlands, Sweden, United States

Airport shuttles: Canada, Denmark, France, United States



AUTONOMOUS VEHICLES

> 220,000 km travelled ⁽¹⁾

> 42,000 hours of operation ⁽¹⁾

260,000 passengers transported ⁽¹⁾

Since 2016, 58 deployments: Australia, Belgium, Canada, France, Sweden, United Kingdom, United States



ON-DEMAND TRANSPORT (ODT)

No.1 in ODT in France, with 76 networks offering one or more services

4 million + passengers transported in France in 2025

4 services in Australia (Sydney, Adelaide and Newcastle), **5** in Canada



TRANSPORT FOR PEOPLE WITH REDUCED MOBILITY (PRM)

47 PRM transport services in France, with subsidiaries providing **more than 3 million** annual PRM trips



SEA AND RIVER SHUTTLES

Services in Australia and France for **almost 40 years**



PARKING

No.1 in combined off-street and on-street parking contracts in France

No.1 in railway station car parks in France

No.4 parking operator in Belgium

660 car parks and **62,900** on-street parking spaces in **234** towns and cities in France and Belgium

125 park-and-ride (P+R) facilities in France and Belgium

2,200 electric charging stations in France and Belgium



CAR SHARING

Nearly 700 vehicles in direct or indirect operation (via partnerships)



PATIENT TRANSPORT

155 medical transport companies

5,810 healthcare professionals

3,310 service vehicles

Operations in **44** French departments



CARPPOOLING

A wide array of services in France (dynamic carpooling, carpooling lines, etc.)



BIKES

Nearly **44,000** bikes in France (bike share services, long-term bike hire, e-bikes, cargo bikes, special bikes, e-scooters, etc.)

⁽¹⁾ Combines road-operated and Urbanloop automatic vehicles.

All our references on [keolis.com](https://www.keolis.com)